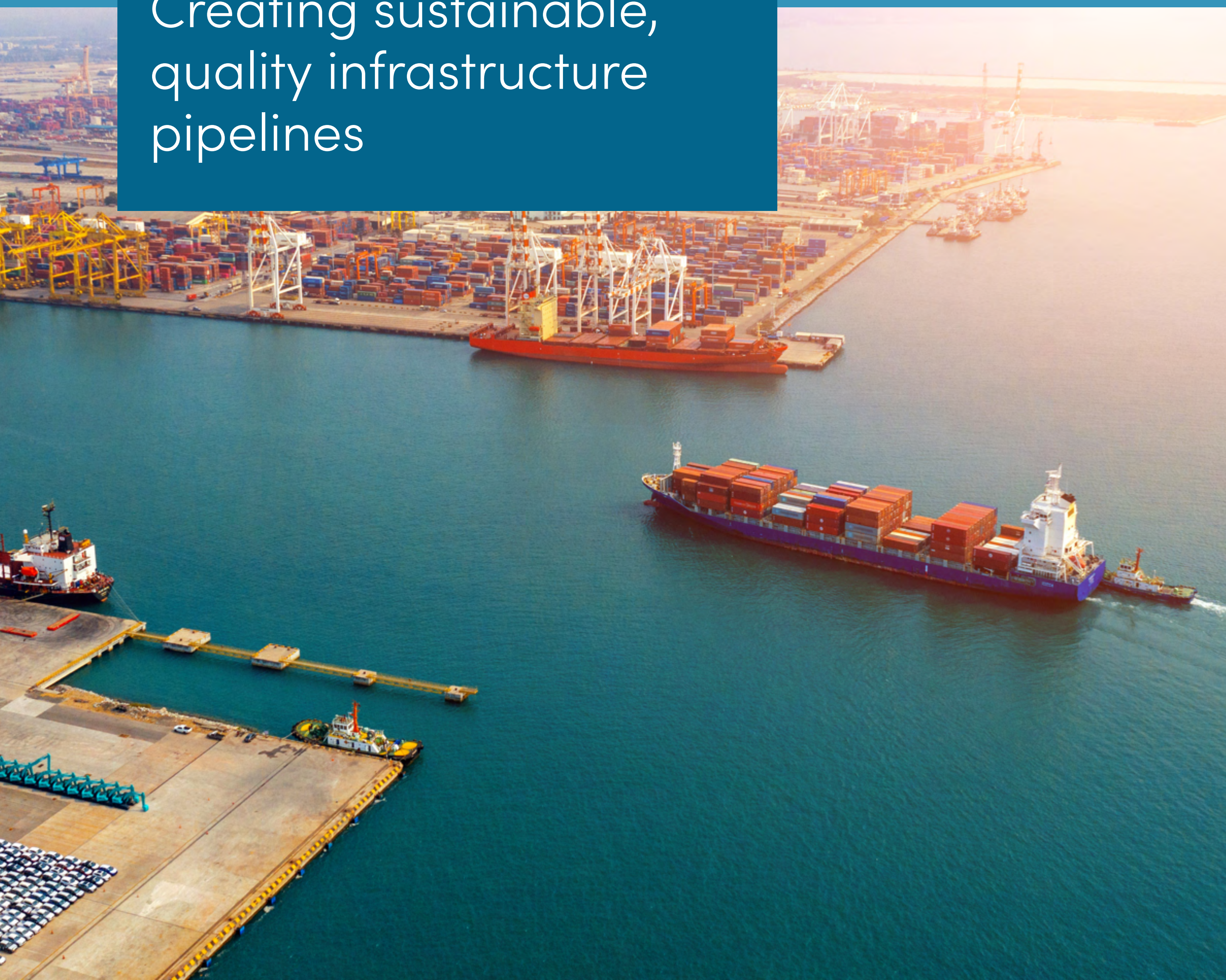
Global Infrastructure Facility
A G20 INITIATIVE

GLOBAL INFRASTRUCTURE FACILITY

Creating sustainable, quality infrastructure pipelines



WHO WE ARE

The Global Infrastructure Facility (GIF), a G20 initiative, is a global collaboration platform that integrates efforts to boost private investment in sustainable, quality infrastructure projects in developing countries and emerging markets. The GIF deploys funding and technical support to multilateral development banks (MDBs) to support their transaction advisory activities focused on preparing and structuring infrastructure projects to attract private investments. Bringing together donors, MDBs, governments and the private sector, GIF enables collective action to address a critical constraint to infrastructure investment: the shortage of well-prepared, investment-ready projects.

The GIF was established in 2014 as a G20 initiative to address a critical challenge for private investment in infrastructure in EMDEs: a lack of bankable pipelines of sustainable, quality infrastructure investment opportunities that are attractive to private capital.

The GIF provides end-to-end, comprehensive advisory services to client governments and multilateral development bank (MDB) partners – through both funding and hands-on technical expertise – to help select, design, and structure infrastructure investments that crowd-in private investment. Our global portfolio supports design, preparation, and structuring across economic infrastructure – energy, water and sanitation, transport, municipal solid waste, and information and communications technology (ICT). It also reflects a focus on the themes of climate-smart, connectivity, and integration, in addition to social infrastructure such as healthcare and education facilities, affordable housing, and other public buildings.

WHO WE PARTNER WITH

The GIF's unique business model goes beyond traditional project preparation facilities (PPFs) by coupling funding with an agile, hands-on team of technical experts offered to each client government and MDB partner, complementing and building in-house capabilities and addressing capacity gaps.

While the GIF is housed at the World Bank, it is distinct among PPFs due to its function as a multilateral partnership platform. Through the support of its **Funding Partners**, the GIF is able to provide equal access funding to all of its MDB **Technical Partners**. This allows it to achieve a global reach with amplified impacts and bring complementarity among the MDBs.

Furthermore, The GIF has an established and active network of **Advisory Partners** comprised of pension funds, insurers, asset managers, and investment and commercial banks, which together represents more than **US$18 trillion** in assets under management.

The GIF works in service of its **Beneficiary Partners**—client country governments in emerging markets and developing economies—helping them access the expertise, resources, and partnerships needed to develop high-quality, bankable infrastructure projects that respond to their priorities.

As a global collaboration platform, the GIF develops and shares knowledge, lessons learned, toolkits, and best practices among its partners through workstreams and fora that serve as the "connective tissue" among key stakeholders in the EMDE infrastructure ecosystem.

OUR FUNDING PARTNERS

The GIF is supported by generous contributions from the governments of Australia, Canada, China, Denmark, Germany, Japan, Singapore, the United States and the World Bank

OUR MDB TECHNICAL PARTNERS

OUR ADVISORY PARTNER NETWORK

21
Institutional Investors

15
Commercial Banks

11
Organizations and Associations

10
Organizations and Associations

5
Observers

6
Development Finance Institutions, Regional, National, and State Development Banks

Institutional Investors

AIG | Allianz | Amundi Asset Management | APG Asset Management | AustralianSuper | AXA SA | BlackRock | Caisse de dépôt et placement du Québec | Clifford Capital | Liberty Specialty Markets | Macquarie Group Ltd. | MetLife | Munich Re | Natixis | Ninety-One | Partners Group | QIC Ltd | Swiss Re Ltd | Three Cairns Group | Impact Fund Denmark

Commercial Banks

ANZ Bank | BNP Paribas | Citibank | DBS | HSBC Bank PLC | Industrial and Commercial Bank of China | JP Morgan Chase | Mizuho Bank | MUFG Bank | Santander Global Corporate Banking | Standard Bank of South Africa Limited | Standard Chartered Bank | Sumitomo Mitsui Banking Corporation | UBS

Development Finance Institutions, Regional Development Banks, and State Development Banks

Export Development Canada (EDC) | Financiera de Desarrollo Nacional (FDN) | Japan Bank for International Cooperation (JBIC) | Japan International Cooperation Agency (JICA) | Private Infrastructure Development Group (PIDG) | FinDev Canada

Other Organizations and Associations

OECD | Global Infrastructure Basel Foundation | Global Real Estate Sustainability Benchmark (GRESB) | Infrastructure Asia | Institute of International Finance (IIF) | International Federation of Consulting Engineers (FIDIC) | Long-Term Infrastructure Investors Association (LTIIA) | OECD | Sustainable Infrastructure Foundation (SIF-SOURCE) | Bloomberg/ GFANZ

Observers

Bechtel | EDHEC – Risk Institute | Global Commission on Adaptation | HKMA | Infrastructure Financing Facilitation Office (IFFO) | KPMG | McKinsey | Moody's | PwC | S&P | GIZ

Project Developers & Sponsors

Meridiam | STOA | AXIAN Group | MASDAR | ACWA Power

HOW WE DO IT

Throughout the project development cycle, the GIF, through our MDB partners, provides hands-on technical expertise and tools to client governments that drive increased focus on, and execution of, private capital mobilization. The GIF offers and implements flexible and tailored products aimed at providing the sector mapping, project identification, comprehensive design, appraisal, structuring, and transaction support needed to bring well-structured, quality infrastructure programs and projects to market that will attract private investment.

OUR SUPPORT IN THE PROJECT DEVELOPMENT CYCLE

UPSTREAM
- Enabling Environment

MIDSTREAM
- **Infrastructure Planning & Pipeline Identification**
- **Project Definition, Structuring & Procurement**

DOWNSTREAM
- Financing & Credit Enhancement
- Construction & Operations

GIF support

OUR PRODUCTS

The GIF has established itself as a center of excellence in sustainable infrastructure project preparation. The GIF offers flexible instruments to support its MDB partners and client governments across the project development cycle.

GO-DEEP ASSESSMENT

The Go-Deep tool entails programmatic support in select countries (and, within chosen countries, specific sectors) that demonstrate high-impact, scalable, and replicable opportunities that facilitate private sector investment in infrastructure. Leveraging the GIF's financial and technical resources, the Go-Deep can include country- and sector-level mappings and diagnostics, and deep dives into policy and regulatory environments for targeted sectors as needed and appropriate.

PROJECT READINESS ACTIVITY (PRA)

The PRA provides a standardized gateway-style support to client governments for assessing the current state and quality of preparation of an infrastructure program or project intended for private investment.

It identifies information gaps and provides recommendations to governments on necessary steps before making key investment and tendering decisions.

PROJECT DEFINITION ACTIVITY (PDA)

PDA support may include, but is not limited to:

- Infrastructure program or project planning and investment prioritization; financial planning and diversification strategy for state-owned enterprises, including credit ratings, corporate finance strategies, divestment, and more
- Pre-feasibility analysis, including market, technical, environmental, and social, as well as climate-related issues
- Legal, regulatory, and institutional assessment of reforms required to enable successful projects
- Development and participation of long-term private capital in project financial structures
- Detailed planning for project preparation and structuring activities
- Cost-benefit and Value for Money analysis
- Design and appraisal
- Choice of procurement
- Early market soundings

PROJECT PREPARATION STRUCTURING ACTIVITY (PPSA)

PPSA support may include, but is not limited to:

Project Preparation and Investment Feasibility Assessment

- Detailed feasibility analysis
- Technical feasibility
- Investment appraisal comprising an analysis of the financial and economic case for the proposed project to inform the government's investment decision
- PPP structuring

Transaction support to commercial and financial close

OUR SUCCESS

During its first 10 years, the GIF has achieved remarkable success.

As of June 30, 2026, the GIF has approved 219 infrastructure programs and projects across 83 countries. Through its pipeline of project preparation support provided to date, 50 GIF-supported projects have reached commercial close and 29 financial close and have mobilized over $12 billion in private investment at financial close

The expected development impact of GIF-supported activities and projects is assessed on respective contributions made towards the GIF's overall development goals of poverty reduction and inclusive and sustainable growth in EMDEs. This includes expanded coverage and access to services, better quality of service, lower costs through improved efficiency, more climate-smart modes of service provision, and catalytic, widespread sectoral reform or improvement.

OUR PORTFOLIO SINCE 2015

219 infrastructure activities

mostly in Transportation and Energy

Making up **38%** of funding

32% of funding

10% Social Infrastructure
8% Water, Sewage, and Sanitation
6% Multi-Sector
4% ICT
1% Municipal Solid Waste

83 emerging markets and developing countries

mostly in Latin America and Africa

Making up **29%** of funding

20% of funding

17% Eastern Europe and Central Asia
13% Middle East and North Africa
13% East Asia and the Pacific
7% South Asia
1% Global

82% of total activities climate-aligned

52% of total activities supporting connectivity and integration

50 projects reaching commercial/financial close to date

>US$12 billion expected to be mobilized in private investment

GLOBAL PARTNERSHIPS, KNOWLEDGE & ENGAGEMENT

GIF Advisory Council

As a global collaboration platform, the GIF serves as a convener in the EMDE infrastructure finance ecosystem. A cornerstone of our partnership efforts is the GIF's Advisory Council, which consists of our private sector Advisory Partners, MDB Technical Partners, EMDE country representatives, and Funding Partners. The Advisory Council provides a critical forum of exchange and is co-chaired by a member of senior management of the World Bank and an Advisory Partner. Advisory Council meetings are held twice a year and bring together senior executives from leading institutional investors, asset managers, insurers, commercial and development banks, infrastructure developers and sponsors, and other key organizations across the global infrastructure finance ecosystem, to discuss GIF-supported programs and projects in specific countries, as well as broader issues related to EMDE infrastructure finance.

Global Policy Engagement & Positioning

As a G20 initiative and global MDB partnership platform, the GIF engages in major international policy and industry fora to advance the role of high-quality project preparation in building bankable infrastructure pipelines and mobilizing private capital in EMDEs. While the GIF has been closely engaged with the G20 since its establishment as a G20 initiative in 2014, it has maintained a formal presence in the G20 Infrastructure Working Group since 2021, and engages with both G20 and G7 Presidencies and priorities, helping connect global policy discussions with the practical experience of client countries, MDBs, investors, and Funding Partners.

The GIF also maintains an active presence at key global convenings, including the World Bank Group–IMF Spring and Annual Meetings, the UN General Assembly and New York Climate Week, COP, and other international infrastructure and investment forums. Through these engagements, the GIF elevates the importance of project preparation, brings together public and private sector partners, shares lessons from its global portfolio, and strengthens its position as a global platform connecting governments, MDBs, investors, and development partners around bankable infrastructure and private capital mobilization.

Knowledge Development & Exchange

Drawing on its portfolio and global partnerships, the GIF supports the development of knowledge products aimed at enhancing the market for sustainable infrastructure investment. As part of its knowledge agenda, the GIF builds on its comparative advantages in infrastructure project preparation and structuring, global and regional knowledge, and connections to partners and initiatives across the infrastructure ecosystem.

This enables the GIF to translate its operational experience and global convening role into knowledge that can inform both project-level practice and broader infrastructure policy and investment discussions. The GIF extracts lessons learned and leading practices from GIF-supported activities across sectors and regions and produces knowledge products in collaboration with Advisory Partners, MDB Technical Partners, and other global initiatives.

WHAT MAKES US UNIQUE

The GIF's unique characteristics differentiate it from other PPFs and enables it to play an important role in contributing to the broader EMDE infrastructure finance ecosystem.

The GIF **supports "MDBs as a system,"** uniquely allowing it to meet each government where they are and working with their MDB(s) of choice, particularly in their preferred sector, program, or project. By providing "open access" to all MDBs that serve as GIF Technical Partners, the open model enables it to be fully country-driven and permits donors to support multiple entry points with developing countries through all MDBs.

The GIF promotes a **programmatic approach** that can be replicated and scaled, and encourages standardization of documentations and processes to facilitate the aggregation of multiple underlying assets – an important consideration for institutional investors.

The GIF **adopts a unique "more than money" approach** by coupling funding to client governments and MDB partners with a team of infrastructure finance experts with private sector experience and who are able to work actively with each MDB and client government in the structuring and implementation of projects, with the aim of mobilizing private capital.

The GIF **links upstream to downstream** with a unique focus on mobilization results through end-to-end project appraisal preparation, structuring, and transaction implementation that are critical to bringing private capital to well-structured, bankable, quality infrastructure projects that are sometimes accompanied by targeted technical assistance in the upstream.

The GIF **convenes a "global collaboration platform"** that enables collective action among a unique and wide range of partners, including donors, development finance institutions, EMDE governments, and private sector investors and financiers to find solutions to the challenges around private investment in infrastructure and boost private investment in sustainable infrastructure across EMDEs. It is this multi-stakeholder platform that sets the GIF apart from other PPFs and infrastructure initiatives by acting as the "connective tissue" that supports its partners as a system.

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