

# THE GLOBAL INFRASTRUCTURE FACILITY

Creating sustainable,  
quality infrastructure  
pipelines





# WHO WE ARE

Sustainable and quality infrastructure drives economic growth, social progress, and climate action. Nowhere are low-carbon, climate-resilient, sustainable infrastructure needs greater than in emerging markets and developing economies (EMDEs), where infrastructure investment deficits are large at best and staggering at worst.

The GIF was established in 2014 as a G20 initiative to address a critical challenge for private investment in infrastructure in EMDEs: a lack of bankable pipelines of sustainable, quality infrastructure investment opportunities that are attractive to private capital.

The GIF provides end-to-end, comprehensive advisory services to client governments and multilateral development bank (MDB) partners – through both funding and hands-on technical expertise – to help select, design, and structure infrastructure investments that crowd-in private investment. Our global portfolio supports design, preparation, and structuring across economic infrastructure – energy, water and sanitation, transport, municipal solid waste, and information and communications technology (ICT). It also reflects a focus on the themes of climate-smart, connectivity, and integration, in addition to social infrastructure such as healthcare and education facilities, affordable housing, and other public buildings.







# WHO WE PARTNER WITH

The GIF's unique business model goes beyond traditional project preparation facilities (PPFs) by coupling funding with an agile, hands-on team of technical experts offered to each client government and MDB partner, complementing and building in-house capabilities and addressing capacity gaps.

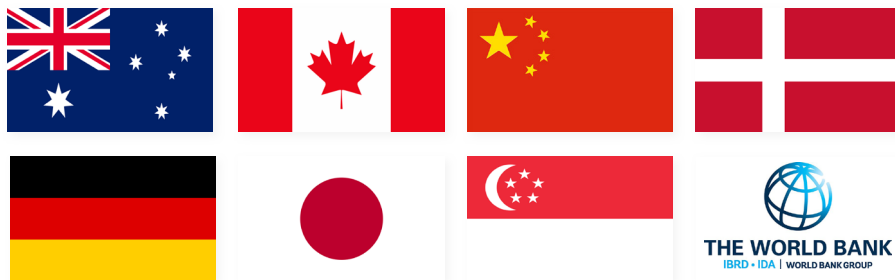
While the GIF is housed at the World Bank, it is distinct among PPFs due to its function as a multilateral partnership platform. Through the support of its **Funding Partners**, the GIF is able to provide equal access funding to all of its MDB **Technical Partners**. This allows it to achieve a global reach with amplified impacts and bring complementarity among the MDBs.

Furthermore, The GIF has an established and active network of **Advisory Partners** comprised of pension funds, insurers, asset managers, and investment and commercial banks, which together represents more than **US\$18 trillion** in assets under management.

As a global collaboration platform, the GIF develops and shares knowledge, lessons learned, toolkits, and best practices among its partners through workstreams and fora that serve as the "connective tissue" among key stakeholders in the EMDE infrastructure ecosystem.

## OUR FUNDING PARTNERS

The GIF is supported by generous contributions from the governments of Australia, Canada, China, Denmark, Germany, Japan, Singapore, and the World Bank



## OUR MDB TECHNICAL PARTNERS



ASIAN INFRASTRUCTURE INVESTMENT BANK



European Bank for Reconstruction and Development



European Investment Bank

The EIB bank



IDB



IFC



البنك الإسلامي للتنمية  
Islamic Development Bank



MIGA

Multilateral Investment Guarantee Agency



THE WORLD BANK  
IBRD • IDA | WORLD BANK GROUP

## OUR ADVISORY PARTNER NETWORK

18

Institutional Investors

14

Commercial Banks

10

Organizations and Associations

5

Development Finance Institutions, Regional, National, and State Development Banks

### Institutional Investors

AIG | Allianz | Amundi Asset Management | APG Asset Management | AustralianSuper | AXA SA | BlackRock | Caisse de dépôt et placement du Québec | Clifford Capital | Liberty Specialty Markets | Macquarie Group Ltd. | Meridiam | Metlife | Munich Re | Natixis | Partners Group | QIC Ltd | Swiss Re Ltd

### Commercial Banks

ANZ Bank | BNP Paribas | Citibank | DBS | HSBC Bank PLC | Industrial and Commercial Bank of China | JP Morgan Chase | Mizuho Bank | MUFG Bank | Santander Global Corporate Banking | Standard Bank of South Africa Limited | Standard Chartered Bank | Sumitomo Mitsui Banking Corporation | UBS

### Development Finance Institutions, Regional Development Banks, and State Development Banks

Export Development Canada (EDC) | Financiera de Desarrollo Nacional (FDN) | Japan Bank for International Cooperation (JBIC) | Japan International Cooperation Agency (JICA) | Private Infrastructure Development Group (PIDG)

### Other Organizations and Associations

Global Infrastructure Basel Foundation | Global Infrastructure Hub | Global Real Estate Sustainability Benchmark (GRESB) | Infrastructure Asia | Institute of International Finance (IIF) | International Federation of Consulting Engineers (FIDIC) | Long-Term Infrastructure Investors Association (LTIIA) | OECD | Sustainable Infrastructure Foundation (SIF-IISS) | World Pension Council

### Observers

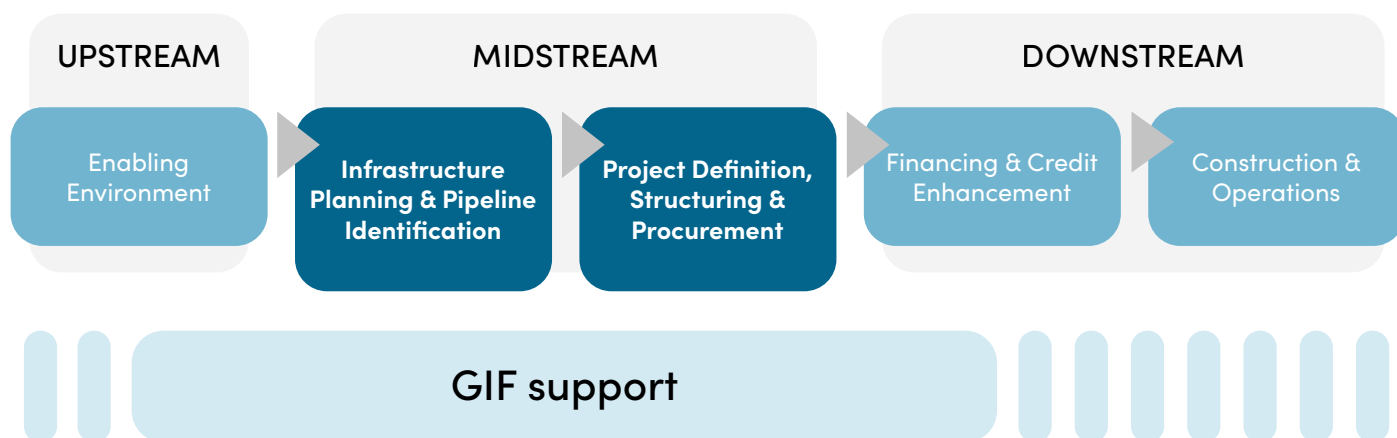
Bechtel | EDHEC – Risk Institute | Global Commission on Adaptation | HKMA | Infrastructure Financing Facilitation Office (IFFO) | KPMG | McKinsey | Moody's | PwC | S&P | GIZ



# HOW WE DO IT

Throughout the project development cycle, the GIF, through our MDB partners, provides hands-on technical expertise and tools to client governments that drive increased focus on, and execution of, private capital mobilization. The GIF offers and implements flexible and tailored products aimed at providing the sector mapping, project identification, comprehensive design, appraisal, structuring, and transaction support needed to bring well-structured, quality infrastructure programs and projects to market that will attract private investment.

## OUR SUPPORT IN THE PROJECT DEVELOPMENT CYCLE





# OUR PRODUCTS

The GIF has established itself as a center of excellence in sustainable infrastructure project preparation. The GIF offers flexible instruments to support its MDB partners and client governments across the project development cycle.

## GO-DEEP ASSESSMENT

The Go-Deep tool entails programmatic support in select countries (and, within chosen countries, specific sectors) that demonstrate high-impact, scalable, and replicable opportunities that facilitate private sector investment in infrastructure. Leveraging the GIF's financial and technical resources, the Go-Deep can include country- and sector-level mappings and diagnostics, and deep dives into policy and regulatory environments for targeted sectors as needed and appropriate.



## PROJECT READINESS ACTIVITY (PRA)

The PRA provides a standardized gateway-style support to client governments for assessing the current state and quality of preparation of an infrastructure program or project intended for private investment.

It identifies information gaps and provides recommendations to governments on necessary steps before making key investment and tendering decisions.



# PROJECT DEFINITION ACTIVITY (PDA)

## **PDA support may include, but is not limited to:**

- Infrastructure program or project planning and investment prioritization; financial planning and diversification strategy for state-owned enterprises, including credit ratings, corporate finance strategies, divestment, and more
- Pre-feasibility analysis, including market, technical, environmental, and social, as well as climate-related issues
- Legal, regulatory, and institutional assessment of reforms required to enable successful projects
- Development and participation of long-term private capital in project financial structures
- Detailed planning for project preparation and structuring activities
- Cost-benefit and Value for Money analysis
- Design and appraisal
- Choice of procurement
- Early market soundings



# PROJECT PREPARATION STRUCTURING ACTIVITY (PPSA)

## **PPSA support may include, but is not limited to:**

Project Preparation and Investment Feasibility Assessment

- Detailed feasibility analysis
- Technical feasibility
- Investment appraisal comprising an analysis of the financial and economic case for the proposed project to inform the government's investment decision
- PPP structuring

Transaction support to commercial and financial close

# OUR SUCCESS

During its first six years, the GIF has achieved remarkable success.

As of February 2023, the GIF has approved 157 infrastructure programs and projects across 68 countries. Through its pipeline of project preparation support provided to date, 19 GIF-supported projects have reached commercial/financial closing and have mobilized US\$9 billion in private investment.

The expected development impact of GIF-supported activities and projects is assessed on

respective contributions made towards the GIF's overall development goals of poverty reduction and inclusive and sustainable growth in EMDEs. This includes expanded coverage and access to services, better quality of service, lower costs through improved efficiency, more climate-smart modes of service provision, and catalytic, widespread sectoral reform or improvement.

## OUR PORTFOLIO SINCE 2015

**157** infrastructure activities

mostly in Transportation and Energy



**38%**



**37%**

**11%** Water, Sewage, and Sanitation  
**5%** ICT  
**5%** Social Infrastructure  
**3%** Multi-Sector  
**1%** Municipal Solid Waste

**68** emerging markets and developing countries

mostly in Africa and Latin America



**24%**



**27%**

**16%** Middle East and North Africa  
**14%** East Asia and the Pacific  
**15%** Eastern Europe and Central Asia  
**3%** South Asia



**77%**

of portfolio climate-aligned  
with plans to transition to 100%



**50%**

supports connectivity  
and integration



**19**

projects reaching  
commercial/financial  
close to date

**US\$9**

billion in private  
investment mobilized



# PARTNERSHIP INITIATIVES

## GIF Advisory Council

As a global collaboration platform, the GIF serves as a convener in the EMDE infrastructure finance ecosystem. A cornerstone of our partnership efforts is the GIF's Advisory Council, which consists of our private sector Advisory Partners, MDB Technical Partners, EMDE country representatives, and Funding Partners. The Advisory Council provides a critical forum of exchange and is co-chaired by a member of senior management of the World Bank and an Advisory Partner. Advisory Council meetings are held twice a year and bring together 100+ attendees, including senior executives of the major infrastructure investors, funds, and banks, to discuss GIF-supported programs and projects in specific countries, as well as broader issues related to EMDE infrastructure finance.

## Global Partnerships & Initiatives

The GIF also supports multiple global coalitions and initiatives that help advance the critical role infrastructure plays in delivering sustainable development. **Flagship partnership initiatives include the following:**

### Finance to Accelerate the Sustainable Transition-Infrastructure

The GIF is partnering with HSBC, IFC, Macquarie, OECD, and the Climate Policy Initiative on the [FAST-Infra](#). This is an industry-led, public-private initiative with two main components: to develop a sustainable infrastructure labeling system and to target financial interventions to expand private infrastructure finance in developing countries, particularly from institutional investors. The GIF, HSBC, and Macquarie have co-chaired the establishment of the FAST-Infra Sustainable Infrastructure Label (the SI Label) which aims to bring consistency and coherence on the sustainability of an infrastructure asset across environmental, social, governance, and resilience and adaptation dimensions.



**FAST-Infra**  
SUSTAINABLE INFRASTRUCTURE

### Climate Finance Leadership Initiative (CFLI)

[CFLI](#) convenes leading global financial investors to drive climate action and accelerate country-driven, cross-sectoral solutions for scaling net-zero financing. CFLI's Country Pilots are supported by the CFLI Secretariat, comprised of Bloomberg LP, the GIF, the UK Government, and the City of London Corporation. Each country pilot will focus on accelerating private capital mobilization for targeted climate finance priorities.



CLIMATE  
FINANCE  
LEADERSHIP  
INITIATIVE

### Cities Climate Finance Leadership Alliance (CCFLA)

[CCFLA](#) is a multi-stakeholder coalition aimed at closing the investment gap for urban subnational climate projects and infrastructure. The GIF serves as the co-chair for the Enabling Frameworks Action Group, which seeks to strengthen legal, regulatory, and policy frameworks that boost climate finance for cities.

**CITIES CLIMATE  
FINANCE  
LEADERSHIP  
ALLIANCE**

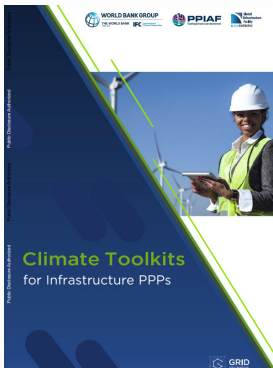


# KNOWLEDGE DEVELOPMENT AND EXCHANGE

Drawing on its portfolio and global partnerships, the GIF also supports the development of knowledge products aimed at enhancing the market for sustainable infrastructure investment. As part of its knowledge agenda, the GIF builds on its comparative advantages in infrastructure project preparation and structuring, global and regional knowledge,

and connections to partners and initiatives in the ecosystem, extracting lessons learned and leading practices from the GIF-supported activities across sectors and regions, and producing knowledge products in collaboration with Advisory Partners, MDB Technical Partners, and other global initiatives.

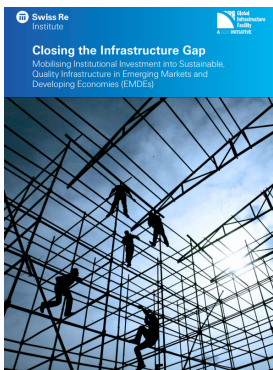
Examples of recent knowledge products developed by the GIF include:



## Climate Toolkit for Infrastructure PPPs (CTIP3)

GIF, IFC, PPIAF

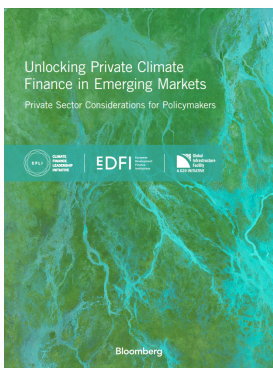
[link](#)



## Closing the Infrastructure Gap: Mobilising Institutional Investment into sustainable, Quality Infrastructure in Emerging Markets

GIF & Swiss Re

[link](#)



## Unlocking Private Climate Finance in Emerging Markets: Private Sector Considerations for Policymakers

GIF, CFLI, EDFI

[link](#)



# WHAT MAKES US UNIQUE

The GIF's unique characteristics differentiate it from other PPFs and enables it to play an important role in contributing to the broader EMDE infrastructure finance ecosystem.



The GIF **supports “MDBs as a system,”** uniquely allowing it to meet each government where they are and working with their MDB(s) of choice, particularly in their preferred sector, program, or project. By providing “open access” to all MDBs that serve as GIF Technical Partners, the open model enables it to be fully country-driven and permits donors to support multiple entry points with developing countries through all MDBs.



The GIF promotes a **programmatic approach** that can be replicated and scaled, and encourages standardization of documentations and processes to facilitate the aggregation of multiple underlying assets – an important consideration for institutional investors.



The GIF **promotes high standards for sustainable infrastructure**, giving it a unique and important role in developing and promoting sustainable infrastructure best practices among MDBs, client governments, and the private sector. The GIF is aligned with the G20 Quality Infrastructure Investment (QII) Principles and is co-leading the development of the FAST-Infra [Sustainable Infrastructure Label initiative](#) that aims to create a globally consistent ESG framework and promote sustainable infrastructure as a deep, liquid asset class.



The GIF **advances climate action and gender inclusion** as core aspects of its mandate by uniquely ensuring that 100 percent of its activities are assessed through a gender lens and for opportunities to promote climate mitigation and adaptation co-benefits, aligned with the [Joint Report on MDB's Climate Finance](#). In parallel, the GIF is developing toolkits to guide its client governments and MDB partners on ways to incorporate gender and climate considerations at each phase of the infrastructure lifecycle.



The GIF **adopts a unique “more than money” approach** by coupling funding to client governments and MDB partners with a team of infrastructure finance experts with private sector experience and who are able to work actively with each MDB and client government in the structuring and implementation of projects, with the aim of mobilizing private capital.



The GIF **links upstream to downstream** with a unique focus on mobilization results through end-to-end project appraisal preparation, structuring, and transaction implementation that are critical to bringing private capital to well-structured, bankable, quality infrastructure projects that are sometimes accompanied by targeted technical assistance in the upstream.



The GIF **convenes a “global collaboration platform”** that enables collective action among a unique and wide range of partners, including donors, development finance institutions, EMDE governments, and private sector investors and financiers to find solutions to the challenges around private investment in infrastructure and boost private investment in sustainable infrastructure across EMDEs. It is this multi-stakeholder platform that sets the GIF apart from other PPFs and infrastructure initiatives by acting as the “connective tissue” that supports its partners as a system.

# CONNECT WITH US



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