

Caribbean Public-Private Partnerships (PPP) Pipeline: January 2021

Capex estimates are tentative

#	Country	Project	Sector	PPI Type	Stage	Project Outline	Current Status	Est. Capex (\$m)	Media			
1	Bahamas	Family Islands Airports Redevelopment	Transport / Logistics	TBD	Concept	The government is looking to offer smaller airports in the Family Islands as a package deal in a PPP arrangement	The government “sees no difficulty” in securing private financing to kickstart the bulk of its \$150m Family Island airport redevelopment project. IDB funding rehabilitation project, including PPP elements	\$ 150	https://ewnews.com/cargill-low-trafficked-out-island-airports-could-be-package-deal-for-ppp-investors	http://www.tribune242.com/news/2020/jun/04/no-difficulties-over-150m-airport-raise/		
2	Bahamas	Family Islands Solarization Program	Energy	BOOT	RFP	State-owned utility Bahamas Power & Light (BPL), with support from the Rocky Mountain Institute (RMI) and Carbon War Room’s Islands Energy Program, issued a request for proposal (RFP) to develop projects on four islands: Andros, Bimini, Eleuthera and Inagua. Project developers need to provide complete solar energy systems solutions that encompass development, financing, ownership, operations and maintenance.	6 potential Independent Power Providers (IPPs) entered the second phase of evaluations of their bids for contracts to develop, finance, build, own and operate a solar photovoltaic (solar PV) and energy storage plant or a hybrid power plant on North & Central Andros, North Eleuthera, South Eleuthera and Inagua. June 2020	TBD	https://solarmagazine.com/the-bahamas-launches-family-islands-solarization-program/	https://eleuthera.news.com/?p=22516		
3	Barbados	Grantley Adams International Airport	Transport / Logistics	Concession	Business Case	Design, finance, build, operate PPP for redevelopment and expansion of airport	IFC advising, bidder conference held January 2020. 13 bidders prequalified	\$ 50	https://airportir.com/investor-spotlight/strong-interest-in-public-private-partnership-at-barbados-gateway/			
4	Barbados	UWI Cave Hill Campus Student Block	Social	BOOT	Post-award	96-room dormitory on Campus grounds: design-build-finance.	Bidder selected 2020, on hold pending outcome of Covid-19.	\$ 11				
5	Belize	Cruise ship terminal	Tourism	Concession	Post-award	Design, financing and construction of cruise ship docking facility on Stake Bank Caye, Belize City	Developer Michael Feinstein and government signed Investment Agreement August 2017. Work said to commence soon (Feb 2020)	\$ 67	https://www.seatrade-cruise.com/news-headlines/work-begins-stake-bank-belize-port-4-cruise-berths	https://www.seatrade-cruise.com/news/marine-construction-start-port-coral-belize		
6	Cayman Islands	Integrated Solid Waste Management System (ISWMS)	Water & Sanitation	Concession	Post-award	New landfill, barging waste from the other 2 Islands, and building and operating a 5MW waste-to-energy plant	Dart Enterprises of Cayman chosen as winning bidder. Pre-Construction Agreements signed Oct 2020	\$ 129	https://www.caymancompass.com/2020/01/05/landfill-eia-planned-for-early-	https://www.grgc.org.com/news/first-agreements-signed-for-the-		
7	Dominica	Geothermal	Renewable Energy	Concession	Post-award	First phase to satisfy 10MW domestic baseload, subsequent phases to export to Martinique & others. Dominica Geothermal Development Company (DGDC) the SPV	Test drilling done. PPA & other agreements signed, bids received for plant construction. Funding discussions underway (Dec 2020)	\$ 85	https://www.thinkgeoenergy.com/dominica-geothermal-project-evaluating-three-bids-for-plant-technology/			
8	Guyana	New Demerara River Bridge	Transport / Logistics	TBD	Concept	Toll bridge to replace the existing Demerara River Bridge. Transaction restarted upon decision to re-site the bridge.	Interested builders of the new bridge across the Demerara River have up to December 4, 2020 to submit expressions of interest (EOI) for a four-lane high-span structure. Bidders must state their preference: design-build; or PPP	TBD	https://www.stabroeknews.com/2020/09/28/news/guyana/process-kicks-off-for-new-bridge-over-demerara/			

9	Jamaica	Photovoltaic Solutions for Schools	Energy	Performance Based Contract	Post-award	Private sector provider(s) to undertake the financing, installation and maintenance of photovoltaic generation systems in a pilot project of 30 select secondary schools. To be replicated throughout the school system if successful	Cabinet approved final terms of the 15-year Energy Service Performance Contract with a consortium of firms .The National Education Trust and the Ministry of Education, Youth and Information are advacing to commercial close.	\$ 5	http://dbankjm.com/current-transactions-2/solar-energy-and-energy-efficiency-in-schools/	https://newenergyevents.com/jamaica-selects-bidder-for-schools-energy-efficiency-and-solar-project/		
10	Jamaica	Correctional Facility	Social	TBD	Concept	Finance, design and construction of a new 5,000-bed maximum security correctional facility for both male and female inmates.	PIMSEC approved Concept Note, & progression to Business Case. Government to conduct pre-feasibility, consultant to be engaged.	TBD	https://www.bnamericas.com/en/features/spotlight-jamaicas-ppp-portfolio			
11	Jamaica	NWC: Rio Cobre Water Supply Scheme	Water & Sanitation	PPP	Transaction & Negotiation	Private investor to finance,build, operate and maintain a 15mn-gallon potable water treatment plant along the Rio Cobre river in the parish of St. Catherine.	Private partner selected, Cabinet Approval to be sought for agreement of commercial terms of Water Purchase Agreement.	\$65	https://jis.gov.jm/rio-cobre-treatment-facility-to-improve-water-supply/			
12	Jamaica	NWC: Northern Parishes Non Revenue Water Reduction Programme	Water & Sanitation	Performance Based Contract	Business Case	Performance-based contract for Non-Revenue Water (NRW) reduction for the Northern Parishes of St. James, Trelwany & St. James.	Pre-feasibility study and Business Case completed. Next is to seek the require regulatory approvals to proceed to procurement stage.	\$45	https://issuu.com/nwcjamaica/docs/national_water_commission_capital_p			
13	Jamaica	NWC: Southern Major Towns Non Revenue Water Reduction Programme	Water & Sanitation	TBD	Concept	NWC identified three(3) selected major towns/parish capitals for implementation of Water Supply Improvement Master Plan.	Arrangements are underway for the identification and securing of finance for the preparation of Master & Development Plans.	\$65	https://issuu.com/nwcjamaica/docs/national_water_commission_capital_p			
14	Jamaica	NWC: Southern Major Towns Centralized Sewerage System	Water & Sanitation	TBD	Concept	NWC has identified three(3) selected major towns/parish capitals for implementation of centralized sewerage systems.	Arrangements are underway for the identification and securing of finance for the preparation of Master & Development Plans.	\$65	https://issuu.com/nwcjamaica/docs/national_water_commission_capital_p			
15	Jamaica	NWC: Mona Reservoir Floating Solar	Energy	TBD	Contract	National Water Commission (NWC) plan to implement a floating solar photo-voltaic (PV) grid-tied power plant with storage system at the Mona Reservoir in St. Andrew.	Contract has been awarded to Investor with development rights to install, operate and own a new 45 megawatt floating solar photovoltaic (PV) plant with battery energy storage system (BESS).	\$60	https://aten-global.com/first-utility-scale-floating-solar-plant-for-the-caribbean-union	http://www.jamaicaobserver.com/front-page/soaring-with-solar-uk-team-renewable-energy-project-jamaica_177577		
16	Jamaica	NWC: Soapberry Wastewater Treatment Plant Privatisation	Water & Sanitation	TBD	Business Case	The idea is to double the plant's capacity, which is currently 62,000m3/d.	Option Analysis has been completed to determine the optimal way to structure the transaction. Cabinet approval received to develop the Business Case for the preferred option. Engagement of transaction advisor underway	\$85	http://dbankjm.com/e-current-transactions/privatisation-of-gojs-shares-in-central-wastewater-treatment-company-			
17	Jamaica	Ferry Springs Desalination Water Treatment Plant Project	Water & Sanitation	TBD	Concept	Construction of 5MGD Desalination Water Treatment Plant.	Business Case Preparation to be undertaken.	\$30	http://dbankjm.com/tansactions-being-reviewed/			
18	Jamaica	Negril Water Supply Improvement Project	Water & Sanitation	TBD	Concept	Expanded Water Treatment Production & Transmission Main Installation	Business Case Preparation to be undertaken.	\$90	https://www.mtw.gov.jm/index.php/2-uncategorised/409-an			
19	Jamaica	Falmouth Centralized & upgraded sewerage infrastructure	Water & Sanitation	TBD	Concept	Centralized & upgraded sewerage infrastructure for the town of Falmouth	Master Development Plan Preparation	\$70	http://www.jamaicaobserver.com/business-report/tjh-will-bid-for-montego-bay-sewerage	http://www.jamaicaobserver.com/business-report/tjh-will-bid-for-montego-bay-sewerage		

20	Jamaica	Jamaica Railway Corporation ("The Rum Train")	Tourism	Development Lease	Business Case	The Jamaican government is assessing the viability of pursuing a Development Lease for a segment of the rail system, in particular, for the sections from Montego Bay, St. James to Appleton, St. Elizabeth. It is contemplated that the private party will be sought to develop a tourism attraction.	The DBJ has engaged Strategic and Legal Consultants. The transaction is at the execution phase and the Transaction Structure Report is expected by the end of the 2nd quarter of 2021.	TBD	https://dobusinessjamaica.com/wp-content/uploads/UploadJamPro/Port%20of%20Kingston%20Logistics%20Park%20Investment%20Opportunities%20FINAL.pdf	http://jamaica-gleaner.com/article/business/20180829/line-already-forming-kingston-logistics-park		
21	Jamaica	Montego Bay Bypass Toll Road	Transport / Logistics	TBD	Concept	Construction of the 15-kilometre toll road has been pushed back to 2022 due to COVID-19. The project is to last for 36 months, at a cost of US\$220 million. PPP options studied by National Road Operating and Constructing Company (NROCC).	Currently in design phase (Nov 2020)	\$ 220	https://dbankjm.com/current-transactions-2/waste-management-reform-programme/			
22	Jamaica	Kingston Logistics Park	Transport / Logistics	TBD	Business Case	The initiative is geared at encouraging global supply chain firms involved in light manufacturing, assembling, warehousing, distribution of consumer goods, to use Kingston as part of their global supply chain solution.	Construction of 18,000 m2 warehouse underway, was expected to be completed by Q3-2019. PAJ will complete infrastructure works, internal roadways and all statutory requirements, permits and approvals, including SEZ status for the entire 80-ha site. PPP arrangements under study.	\$ 29				
23	Jamaica	Caymanas Special Economic Zone	Transport / Logistics	TBD	Business Case	PPP arrangement for the private sector to develop a Special Economic Zone	Final report was completed in February 2019. The World Bank funded feasibility study conducted by IDG Consultants indicates that site meets market demand, satisfies tenant requirements, would satisfy standard lending conditions and regulatory requirements, and incorporates design guidelines to accommodate the consumer, community and the environment. The GOJ plans to host a virtual Developers' Conference at the end of March 2021 following which requests for proposals will be invited.	\$ 221	http://dbankjm.com/transactions-being-reviewed/			
24	Jamaica	Waste Management Reform Programme	Water & Sanitation	PPP	Business Case	The GoJ's objective is maximizing municipal waste collection, sorting, recycling, waste-to-energy plant, recovery and reduction of waste going to landfills.	The procurement of the Transaction Advisor is to be concluded in Feb 2021. The Business Case due diligence will kick-off shortly after. The Procurement of a consultant to undertake Siting Study is underway. A Preferred consultant is to be selected and engaged by March 2021. IDB is in the process of launching (expected in January 2021) the procurements of advisors for NSWMA capacity building post-PPP, and the waste characterisation study .	TBD				
25	Saint Kitts & Nevis	Nevis Geothermal	Renewable Energy	Concession	Post-award	Financing and construction of 10MW geothermal plant, to satisfy baseload demand in Nevis. Test drilling done, resource confirmed.	Concession agreement & PPA signed, developer seeking finance. Schlumberger selected drill operator. NIA is currently renegotiating the arrangement with geothermal developer NREI (Dec 2020)	\$ 65	http://www.thinkgeoenergy.com/drilling-rigs-for-geothermal-projects-on-nevis-to-arrive-in-october/	https://www.greencarcongress.com/2020/09/20200905-tep.html	https://www.thinkgeoenergy.com/nevis-authorities	http://www.thestkittsnevisobserver.com/sourced-information

26	Saint Kitts & Nevis	Solar	Renewable Energy	Concession	Post-award	35.6 MW solar energy plant and 44.2 MWh battery storage facility will be built on government provided land in the Basseterre Valley, adjacent to the SKELEC Power Station. Leclanché will be responsible for the management of all project operations, maintenance and equipment warranties.	SKELEC and Leclanché have entered into a 20-year Power Purchase Agreement (PPA). Leclanché has established a St. Kitts special purpose vehicle (SPV) along with local partner Solrid, to fund, own and operate the facility. Ground broken Dec 2020.	\$	70	https://www.leclanche.com/leclanche-and-government-of-saint-kitts-agree-to-build-largest-solar-generation-plus-storage-project-in-caribbean/	https://www.prnewswire.com/news-releases/government-of-st-kitts-and-nevis-skelec-and-leclanche-commence-construction-of-		
27	Trinidad and Tobago	Tobago low income housing	Social	TBD	Business Case	500 low to middle income housing units on a 60-acre site owned by the Tobago House of Assembly (THA)	Pre-feasibility study by CDB Helpdesk led to decision to implement. Consultants currently undertaking Business Case studies	\$	50	https://oxfordbusinessgroup.com/analysis/unlocking-potential-country-looking-			
28	Trinidad and Tobago	Port of Spain Redevelopment	Social	TBD	Concept	Mixed-use developments to stimulate economic activity in the city, including residential, commercial, office, parking and recreational spaces	These projects represent the major one highlighted in a master plan that was submitted to UDeCOTT, and are proposed to be executed using public private partnership arrangements.		TBD	https://trinidadexpress.com/newsextra/plans-to-revive-port-of-spain-announced-by-pm/article_539a413e-281e-11eb-b08d-	http://udecott.com/wp-content/uploads/REQUEST-FOR-PROPOSALS-FOR-THE-DESIGN-	https://oxfordbusinessgroup.com/analysis/unlocking-	
29	Trinidad and Tobago	Brighton Port	Transport / Logistics	TBD	Concept	Expansion and upgrades to both the port and the estate are set to increase the port's berth length from 700 metres to just over 1 km and allow the port to meet the requirements of the 1 million tons per annum Caribbean Gas Chemical Limited (CGCL) methanol plant in La Brea.	Scoping study done, NEC deliberating on the way forward.	\$	45	https://oxfordbusinessgroup.com/overview/leveraging-location-upgrades-and-expansion-set-air-and-seaports-countrywide	https://energynow.tt/blog/inaugural-loadout-of-methanol-at-the-port-of-brighton		
30	Trinidad and Tobago	112 MW Solar PV	Renewable Energy	Concession	Post-award	Tender for the construction of a 112 megawatt solar power plant, which would represent 10 percent of the country's total power generation capacity	Shell / BP / Lightsource appointed preferred bidders. Currently between commercial and financial close (Dec 2020)		TBD	https://www.loopcayman.com/content/imbert-tt-solar-project-will-be-largest-caribbean-0			